

VIAC – Questionnaire for Arbitrators

1. Name: Francoise Lefevre

2. Citizenship: Belgian

3. Contact information:

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Website: www.francoiselefevre.com

LinkedIn:

4. Current position: Partner

5. Education:

Law Degree, Brussels, 1981

LL.M. Cambridge, 1984

6. Practiced experience in arbitration

- How many arbitrations have you participated in (domestic/international); under which Rules?
89. ICC, NAI, LCIA, Cepani, AFA, EBRD, Uncitral, ad hoc
- How often have you acted as Chairman?
6
- How often have you acted as Sole Arbitrator?
16
- How often have you acted as Co-Arbitrator?
12
- How often have you acted as Counsel?
55
- How often have you acted in a different function (e.g. Administrative Secretary)?
1

7. Publications and other activities in arbitration (e.g. training sessions, seminars, conferences, articles and others):

See CV enclosed

8. Membership in arbitral institutions / functions in arbitral institutions/organizations:

Member of the ICC Court for Belgium, Member of the Board of the Cepani, member of AFA, LCIA, NAI

9. Languages

Mother tongue: French

Working languages (i.e. languages in which you have both a spoken and written command so that you may conduct arbitral proceedings in this language): English

10. In which legal systems have you trained?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Civil Law | <input type="checkbox"/> Common Law | |
| <input type="checkbox"/> Austrian Law | <input type="checkbox"/> Hungarian Law | <input type="checkbox"/> Swiss Law |
| <input type="checkbox"/> Czech Law | <input type="checkbox"/> Polish Law | <input type="checkbox"/> Ukrainian Law |
| <input type="checkbox"/> German Law | <input type="checkbox"/> Slovakian Law | <input type="checkbox"/> European Law |

Other _____

11. What is your main jurisdiction of practice?

Belgium

12. In which jurisdictions are you admitted to the bar?

Belgium

13. Special expertise or specializations (please list a maximum of five):

- | | | | |
|---|--|---|---|
| <input type="checkbox"/> Antitrust/Unfair competition | <input type="checkbox"/> Damages | <input type="checkbox"/> Insolvency | <input type="checkbox"/> Power plants |
| <input type="checkbox"/> Aviation | <input type="checkbox"/> Distribution | <input type="checkbox"/> Insurance | <input type="checkbox"/> Private Intern. Law |
| <input checked="" type="checkbox"/> Banking & Finance | <input type="checkbox"/> Domain name disputes | <input type="checkbox"/> Intellect. property (IP) | <input type="checkbox"/> Public Intern. Law |
| <input type="checkbox"/> Capital markets | <input type="checkbox"/> Employment | <input type="checkbox"/> ISDS/ Foreign invest. | <input type="checkbox"/> Real estate |
| <input type="checkbox"/> CISG | <input checked="" type="checkbox"/> Energy | <input type="checkbox"/> Joint ventures | <input type="checkbox"/> Shipping |
| <input type="checkbox"/> Civil fraud disputes | <input type="checkbox"/> Engineering | <input type="checkbox"/> Licensing | <input type="checkbox"/> Sports |
| <input checked="" type="checkbox"/> Commercial disp. / transactions | <input type="checkbox"/> Entertainment | <input type="checkbox"/> Life sciences | <input type="checkbox"/> State/Public contracts |
| <input type="checkbox"/> Commodity market | <input type="checkbox"/> Healthcare & Pharmac. | <input type="checkbox"/> Maritime arbitration | <input type="checkbox"/> Technology |
| <input checked="" type="checkbox"/> Company/Corporate/M&A | <input type="checkbox"/> Hotel/Gastro./Tour. | <input type="checkbox"/> Media | <input type="checkbox"/> Telecommunication |
| <input checked="" type="checkbox"/> Construction | <input type="checkbox"/> Inform. technology (IT) | <input type="checkbox"/> Mining | <input type="checkbox"/> Transport |
| <input type="checkbox"/> Contract law | <input type="checkbox"/> Infrastructure | <input type="checkbox"/> Natural resources | |
| <input type="checkbox"/> Other _____ | | | |

14. Date of birth: 9 December 1958

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I have completed this questionnaire to the above to the best of my knowledge and believe they are accurate.

I hereby consent that the data provided in this questionnaire may be processed for the appointment of arbitrators and published by VIAC. This includes in particular publication on the website of VIAC as well as use in any presentations, etc. This consent may be withdrawn at any time by contacting VIAC at our general contacts, in particular by email addressed to office@viac.eu. The consequence of any such withdrawal will be that my data will no longer be processed by VIAC. For further information, see our privacy statement at <http://www.viac.eu>.

23 September 2021

Date and Signature



FRANÇOISE LEFÈVRE

ARBITRATION & ADR

Françoise is a specialist in national and international arbitration, both ad hoc and institutional (ICC, UNICTRAL, LCIA, Cepani, NAI, etc.), as counsel and as arbitrator.

She has been the worldwide litigation and arbitration head of Linklaters from 2007 to 2010, before chairing its global international arbitration practice until 2016. She has an extensive experience in construction law, contract law, corporate disputes, regulatory investigations, white collar crime and banking law.

As one of the leading arbitration experts in Belgium, Françoise is regularly invited to discuss her practice at universities and seminars and has many publications in this field.

AFFILIATIONS

One of the two Belgian representatives sitting on the Arbitration Court of the ICC | 2018

Member of the executive committee and of the academic board of CEPANI, the Belgian Centre for Arbitration and Mediation | 2005

Admitted as solicitor of the Supreme Court of England and Wales | 2002

Admitted to the Brussels Bar | 1981

CONTACT

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CAREER SUMMARY

Arbitrator and Lawyer

Françoise Lefèvre Arbitration | 2021 -

Global Head of International Arbitration

Linklaters, Brussels | 2010 -2016

- Responsible for the management of the whole firm's international arbitration practice

Global Head of Litigation and Arbitration

Linklaters, Brussels | 2007 -2010

- Responsible for the management of the whole firm's litigation and arbitration practice

Partner

Linklaters, Brussels | 2002 to 2021

Partner

De Bandt, van Hecke, Lagae & Loesch, Brussels | 1993 -2001

Associate

De Bandt, van Hecke & Lagae, Brussels | 1983 -1993

Associate

Taquet Law Firm, Brussels | 1981 -1983

EDUCATION

LL.M | 1984 - 1985

University of Cambridge, Trinity College, UK

Law degree | 1976 - 1981

ULB, Free University of Brussels, Belgium

PUBLICATIONS

- F. Lefèvre et C. Seron, Les MARCs, une (ré)solution rapide des conflits ?, in *Le Temps des MARCs*, Jeune Barreau, février 2021
- Françoise Lefèvre et Sarah Benzidi, *Chronique de jurisprudence des régulateurs bancaires*, Kluwer 2021
- F. Lefèvre, X. Taton, G. Croisant and N. Delwaide, "Belgium", 2019, 2020 and 2021 Getting the Deal Through (GTDT) Investment Treaty Arbitration
- F. Lefèvre and C. Van Muylder, Le principe non bis idem dans un contexte international, *Banque et Droit*, n° HS-2020, pp. 63-70
- F. Lefèvre, F. Danis, M. Vanwynsberghe, Belgian law and practice, in *Chambers Global practice guide on anti-corruption*, 2019
- F. Lefèvre and E. Pottier, La responsabilité des organes, in *Colloque du Jeune Barreau de Bruxelles du 20 juin 2019 sur « La société à responsabilité limitée »*, Larcier, 2019, pp. 173 à 199
- F. Lefèvre and C. Van Muylder, *Chambers Global practice guide – White Collar*, 2019, pp. 39-50
- F. Lefèvre and N. Delwaide, *Resolving Smart Contracts' Disputes Through Arbitration: Thoughts And Perspectives*, in Liber Amicorum CEPANI 50, Brussels, Wolters Kluwer, 2019
- F. Lefèvre and E. Pottier, De aanspraakelijkheid van de organen, R.D.C., 2018, pp. 1091 à 1105 ; également publié dans *Le Code des sociétés et associations : (r)évolution ? – Analyse des principales modifications*, Larcier, 2019, pp. 277 à 302
- F. Lefèvre et G. Croisant, « Le «third party funding», une solution aux problèmes des coûts de l'action en réparation collective pour le représentant? », R.D.C.-T.B.H., 2018/4, pp. 327-352.
- F. Lefèvre et R. Saporito, Belgian chapter on anti-money laundering regulation, in *ICLG Guide on Anti-money laundering* 2018
- F. Lefèvre et S. Vandeweerdt, Le "hindsight bias" et ses effets négatifs en droit financier, *Actualités en droit commercial et bancaire*, Liber Amicorum Martine Delierneux, Editions Larcier, November 2017, p. 391-409
- F. Lefèvre and G. Croisant, *The Legality of Third Party Funding under Belgian Arbitration Law*, b-Arbitra, 2017/1, p. 35
- F. Lefèvre, A Coibion, T. L'homme and M. Bredimus, Les nouvelles règles en matière d'abus de marché, R.D.C., 2017, p. 465
- F. Lefèvre, How (not) to behave as counsel in arbitration - practical tips and observations, in *What Counsel in Arbitration Can Do, Must Do or Must Not Do*, Larcier, 2015, p. 137
- F. Lefèvre and G. Croisant, L'action en réparation collective - ses coûts et son financement, in J. Englebert and J.L. Fagnart (Dir.), *L'action en réparation collective*, Anthémis, 2015, p. 99
- F. Danis and F. Lefèvre, *The New Belgian Class Action*, Revue du Droit des Industries de Réseau, 2015, p. 139
- F. Lefèvre, La loi belge sur les actions en réparation collective appliquée au droit de la concurrence, in *Private Enforcement in Belgium*, R.C.B. 2015/4, p. 298
- F. Lefèvre, Existe-t-il un principe général de confidentialité de l'arbitrage, in *Arbitrage et Confidentialité / Arbitrage en vertrouwelijkheid*, Bruylants, 2014, p. 177
- F. Lefèvre and S. Loosveld, *Belgian Chapter of the International Investigations Review*, 4th edition, 2014, p.46
- F. Danis, E. Falla and F. Lefèvre, Introduction aux principes de la loi relative à l'action en réparation collective et premiers commentaires critiques, R.D.C., 2014, p. 560
- F. Lefèvre and O. van der Haegen, *Arbitration and Brussels | Regulation: before and after West Tankers*, in Liber Amicorum Guy Keutgen, Brussels, Bruylants, 2012, p. 285
- F. Lefèvre and N. Résimont, The independence of arbitrators, in *Essays in Honour of H. Van Houtte*, Hart Publishing, 2012, p.29

PUBLICATIONS

- F. Lefèvre et X. Taton, Belgian chapter , in GLG guide 2012 on competition litigation work
- F. Lefèvre, Les devoirs de vigilance, dénonciation et collaboration de l'avocat, in Les avocats face au blanchiment, Bruxelles, Larcier, 2011, p. 71
- F. Lefèvre, Les abus de marché : infractions pénales ou administratives, in Les sanctions pénales et administratives en droit financier, Séminaire Vanham & Vanham, 2011, p.108
- F. Lefèvre and S. Loosveld, The influence of European Law on the Powers of the Financial Supervisors, Journal of international banking law and regulation, 2010, volume 25, issue 2, p. 49
- F. Lefèvre, F. Danis ; « La conclusion du contrat entre l'avocat et son client », in Le cabinet d'avocat à la rencontre du client ; Anthémis, Louvain-la-Neuve, 2009, pp. 21-50
- F. Lefèvre, Les actions en responsabilité pour infractions au droit de la concurrence, Questions factuelles et perspectives d'évolution future, Rev. de la concurrence belge, 2009, p. 4
- F. Lefèvre, Le printemps du blanchiment, Rev. droit bancaire et financier, 2008, p. 146
- F. Lefèvre, Commentaires sur la loi pour le développement de la concurrence au service des consommateurs, RBDA, 31 janvier 2008, p. 20
- F. Lefèvre et O. Praet, Belgium, in X., Anti-money laundering: International law and practice, 2007, p.557
- F. Lefèvre, The scope and content of the request for arbitration in a comparative perspective, in X., Arbitral procedure at the dawn of the new millennium, Bruylants, 2005
- F. Lefèvre, La participation du banquier à la commission d'infractions de blanchiment, d'abus de biens sociaux et de fraude fiscale, in X., La banque dans la vie de l'entreprise, 2005, p.185-258
- F. Lefèvre and A. De Cooman, Filing claims on public procured contracts: mark your diaries, 2005
- F. Lefèvre, La prévention du blanchiment : une cible mouvante, 2004
- F. Lefèvre and J. Verbist, De Wet betreffende de bestrijding van de betalingsachterstand bij handelstransacties, Pacioli, 2002, afl. 133, 2-5
- F. Lefèvre and M. De Roeck, De private omkoping, TRV, 1999, p. 545
- F. Lefèvre, La validité d'une clause d'arbitrage figurant dans les statuts d'une société commerciale ou à forme commerciale, T.B.H., 1999, 29
- F. Lefèvre and Th. Bosly, Directors' Liabilities in case of insolvency, Belgium, Kluwer Law International, 1999, p. 141
- F. Lefèvre and Th. Bosly, Abus de biens sociaux, Séminaire de l'Institut des Réviseurs d'Entreprises, 16 october 1998

SEMINARS

- F. Lefèvre, Meet the experts, Cepani 40, 8 February 2021
- Lutte contre le blanchiment – compliance, séminaire IFE, October 2020
- The new liability regime for directors in the companies code, Jeune Barreau, 20 June 2019
- Arbitration and Competition, Brussels School of Competition, 7 June 2019
- Anti-Bribery and corruption, ICC, 27 November 2019
- Colloque AEDBF (Paris) relatif à la coopération internationale des autorités en matière bancaire et financière, 15 November 2019
- Arbitration and Competition Law, Brussels School of Competition, 8 June 2018
- Anti-bribery and Corruption, Agoria, Brussels, 31 May 2018
- The legal status of arbitral secretaries in Belgium, NAI Colloquium on Arbitral secretaries, Rotterdam, 5 October 2017
- Legality of third-party funding mechanisms in Belgian law; Cepani Colloquium on Third Party Funding, 9 March 2017
- Closing remarks at the Second annual conference of the Club Espagnol del Arbitrage, Belgian Chapter, on Arbitration in Highly Regulated Sectors: Energy, Telecom, Pharma, Banking and Finance, Brussels, 17 February 2017
- Securing your investment: A legal perspective. Belgium: a hub for Japanese Investors in Africa, Brussels, 8 December 2016
- Arbitration in Asia, European Institute for Asian Studies, 28 April 2016
- Les lois et projets de lois dit« Pots-pourris », avec Xavier Taton, Commission juridique de la FEB, 27 April 2016
- Réflexions sur le financement des actions en réparation collective, Colloque ULB « L'action en réparation collective », 3 December 2015
- La profession d'avocat à l'horizon 2025, Colloque de la rentrée solennelle du Barreau de Liège, 20 November 2015
- Master class in arbitration -Witness evidence, Cepani Academy, 17 November 2015
- How (not) to behave as counsel in arbitration. The Counsel's point of view, Cepani 40 Colloquium on "What counsel can do, must do and must not do", 20 October 2015
- Representations and warranties, with Pr Irene Welser, Colloquium VIAC -Cepani -YAAP Cepani 40, 15 June 2015
- Les devoirs de l'avocat dans la lutte contre le blanchiment et la problématique du secret professionnel, Conference du Jeune Barreau de Bruxelles, 9 February 2015
- Les poursuites et sanctions administratives et pénales dans le secteur financier, Forum Compliance-be, 19 January 2015
- Alternative Dispute resolution -Overview Colloquium Brussels -Centre for International Arbitration, Brussels Bar, 16 January 2015
- Le délit d'initié, A.E.D.B.F., 17 June 2014
- Séminaire de la Société Européenne de Droit International, Présentation sur l'éthique dans les arbitrages internationaux, Brussels, 3 June 2014

SEMINARS

- Conclusion du colloque sur l'Arbitrage et la confidentialité, Cepani, 20 February 2014
- L'arbitrage en pratique, Cepani Colloquium, 20 March 2014
- Les pouvoirs de sanctions des régulateurs, Séminaire du Compliance Forum, Brussels, 19 January 2014
- Le Tribunal Arbitral, Colloque Cepani, La nouvelle loi belge sur l'arbitrage, 6 November 2013
- Follow on actions and collective redress Fifth International Competition Conference, Brussels, 17 February 2012
- Dommages et intérêts et autres mesures de réparation, Sanctions et procédures en droits intellectuels, Journée d'Etudes AIPPI, 24 November 2011
- Les abus de marché : sanctions pénales et administratives en matière financière, Séminaire Vanham & Vanham, 24 March 2011
- La responsabilité des agences de notation, A.E.D.B.F., 4 June 2010
- Damage claims for breach of competition law, ULB, 11 March 2010
- La notion de blanchiment, Colloque IFE Blanchiment, 17 september 2003