## **VIAC – Questionnaire for Mediators**

#### 1. Name:

#### **Paul Sills**

#### 2. Nationality:

#### **New Zealander**

#### 3. Contact information

Address: 100 St Paul's Churchyard, London, EC4M 8BU

Telephone: +44 (0) 207 936 7070

Fax:

E-Mail: info@arbitra.co.uk

Website: <a href="https://arbitra.co.uk/arbitrators-mediators/profile/paul-sills">https://arbitra.co.uk/arbitrators-mediators/profile/paul-sills</a> LinkedIn: <a href="https://www.linkedin.com/company/arbitra-international/">https://www.linkedin.com/company/arbitra-international/</a>

### 4. Education and professional experience (original profession; where did you study?):

Please add your CV!

- 2021 Independent Arbitrator & Mediator, Arbitra International (London).
- 2020 International Chamber of Commerce (ICC), Mediation Competition Adjudicator (Paris).
- 2019 International Chamber of Commerce (ICC), Mediation Competition Adjudicator (Melbourne).
- 2008 2018: Company Receiver under the New Zealand Receiverships Act 1993.
- 2006 2008: Managing Director & CEO Sensation Yachts Group.
- 1993 2004: Litigation Solicitor.
- 1983 1991: Navigator Royal New Zealand Air Force.
- 2020 Arbitrators & Mediators Institute of New Zealand (AMINZ) Fellowship arbitration.
- 2020 Chartered Institute of Arbitrators (CIArb) Fellowship.
- 2019 Arbitrators & Mediators Institute of New Zealand (AMINZ) Fellowship mediation.
- 2018 Harvard Program on Negotiation Advanced Mediation Course Mediating Complex and Multi- party Disputes.
- 1995 University of Auckland, LLB (Hons).
- 1984 Queens Commission Royal New Zealand Air Force.

### 5. Core area of current professional activity:

Arbitrator & Mediator, Arbitra International

6. Accreditation in the field of ADR (including relevant trainings and connected qualifications):

### 7. Practical experience in mediation

- How many (international) mediations have you participated in
  - as single/co-mediator/in a team? 50
  - administered by an institution; under which Rules? N/A
  - in which areas/fields?
    - Aerospace
    - Aviation
    - Banking, Finance & Fintech
    - Commercial Dispute Resolution
    - Conflict Avoidance Boards (CABs) & Corporate Diplomacy
    - Construction, Engineering & Infrastructure
    - Marine, Shipping & Superyachts
    - Mediation & Dispute Boards
    - Sports
  - how complex (please provide examples, participation of lawyers/experts)?

Paul is active in both traditional one-day mediations (typically litigated disputes) and early facilitated negotiations between commercial parties (whether as mediator or member of a disputes board). Paul has significant first-hand commercial experience of the benefits of early and continuous engagement by either a single mediator or Dispute Board in long-term projects and commercial relationships.

• How often have you acted in a different function (e.g. consultant, expert)?

N/A

• What other ADR-experience do you have?

Arbitrator in general commercial arbitration matters across a wide range of legal issues and subject matter. That experience is all based in jurisdictions that have adopted the UNCITRAL Model Law – New Zealand, Australia or International (Ad hoc).

### 8. Languages (including levels)

Mother tongue: English

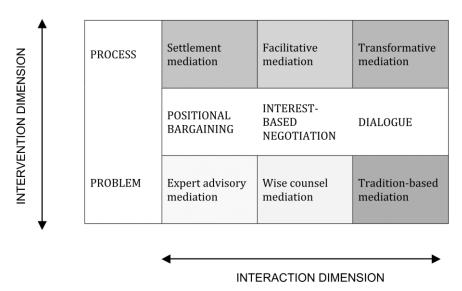
Working languages (i.e. languages in which you have both a spoken and written command so that you may conduct mediation proceedings in this language):

Basic knowledge:

### 9. Style of mediation

Where do you see yourself? Please tick box as appropriate or indicate your preferred style.

I am a facilitative mediator and focus on interest-based negotiation



© Alexander, Nadja (2011) "The Mediation Meta-Model - the realities of mediation practice," *ADR Bulletin*: Vol. 12: No. 6, Article 5. Available at: <a href="http://epublications.bond.edu.au/adr/vol12/iss6/5">http://epublications.bond.edu.au/adr/vol12/iss6/5</a>; see also here for a detailed description of the 6 mediation styles.

- 10. Please describe aspects of your personality which could be interesting to clients you are going to mediate; what would former clients emphasize in your work?
  - 1. My ability to understand and assist with complex disputes and problem-solving, getting straight to the core of the issues.
  - 2. My tenacity in terms of working hard with the parties to help them find a solution for their dispute.
  - 3. My commercial and business acumen is of great assistance to the parties and helping them explore options for resolution and to encourage them to think outside the box.
- 11. Publications and other activities in ADR related matters (e.g. training sessions, seminars, conferences, articles and others):
  - Author of the country chapter on Arbitration for New Zealand, Lexology 2022
  - Assistant editor at the Kluwer Mediation Blog.
  - 2021 Lexology Getting the Deal Through (Mediation Edition) New Zealand Chapter.
  - Paul Sills 'Cognitive Bias in Mediation' Kluwer Mediation Blog 10 May 2020.
  - Paul Sills, 'Cognitive Bias in Ethical Decision making' (2020) 9 JOFOI 1.
     https://www.fsprivatewealth.com.au/article/cognitive-biases-in-ethical-decision-making-158322443
  - Legalwise Seminars, (New Zealand & Australia).

- New Zealand Law Society, 'LawTalk', (New Zealand Law Society, 2016 present). Have published a monthly article on ADR in LawTalk since 2016.
- 2021 Legalwise Mediation Masterclass both New Zealand and Australia
- 2020 CIArb Mediation Symposium (London) Workshop on the Evolving Mediator and Cognitive Biases (Plus Plenary Session)
- 2020 Paul Sills, 'Mediation Best Practice Masterclass' (Presentation for Legalwise Australasia Seminars, April 2020).
- 2019 Paul Sills, 'Mediation Best Practice Masterclass' (Presentation for Legalwise Australasia Seminars, November 2019).
- 2019 Paul Sills, 'Cognitive Bias in Ethical Decision Making' (Presentation for the Arbitrators & Mediators Association New Zealand, September 2019).
- 2019 Paul Sills, 'The Influence of the Law regarding Mediation' (Presentation for the Arbitrators & Mediators Association New Zealand, July 2019).
- 2019 Paul Sills, 'Cognitive Bias in Ethical Decision Making' (Presentation for Legalwise Australasia Seminars, June 2019).
- 2018 Paul Sills, 'How to get the Best out of the Opportunity' (Presentation for Lowndes Corporate & Commercial Lawyers, July 2018).
- 2018 Paul Sills, 'Negotiation, Mediation and Dispute Resolution' (Lecture to the University of Auckland Law School, May 2018).
- 2016 Paul Sills, 'Alternative Dispute Resolution' (presentation for the Australian National Mediation Conference).
- 2014 Paul Sills, 'Diversity' (presentation for the Australian National Mediation Conference).

### 12. Memberships in mediation institutions / functions in mediation institutions/organizations:

- Independent Arbitrator and Mediator.
- Commercial Barrister (since 2004).
- AMINZ Deputy Director of Professional Studies (Mediation).
- AMINZ Deputy Director of Professional Studies (Arbitration).
- Chairman of the Registered Master Builders Association of New Zealand Code of Conduct Committee.
- New Zealand Regional Councils Investigations and determinations on complaints concerning the conduct of elected officials.
- Resolution Institute Determinative Committee.
- Resolution Institute Arbitration Subcommittee.
- Resolution Institute Diversity, Equality and Inclusion Committee.
- Arbitrators and Mediators Institute of New Zealand Mediation, Arbitration and Farm Debt Mediation Panels
- Netball New Zealand disciplinary committee Chairperson.
- Ministry of Justice Landlord/Tenant Dispute Scheme Mediation and Arbitration Panels.
- New Zealand Sport and Recreation Complaints & Mediation Service Mediation Panel.
- Maritime Mediation Centre (Athens) Panel member.

- Abu Dhabi Global Market (ADGM) Mediation Panel member.
- Shanghai Arbitration Commission (SHAC) Arbitration Panel member.
- London Maritime Arbitration Association (LMAA) Supporting Member.
- Asian International Arbitration Centre (AIAC) Panel of Arbitrators & Mediators.
- Independent Director.

### 13. Special expertise or specializations (please list a maximum of three) in your ADR practice:

- Commercial
- Marine, Shipping & Superyachts
- Banking, Finance & Fintech
- Construction, Engineering & Infrastructure

### 14. Soft Skills (e.g. intercultural competences):

Paul's engagements in the energy transition sector include a long-term facilitated negotiation project dealing with solar energy in Africa.

### 15. How do you ensure your professional quality (e.g. coaching, practice supervision, etc.?

Paul runs the advanced training for mediators and arbitrators in New Zealand where he was originally based. He has trained at the Harvard Program on Negotiation, focusing on complex and multi-party disputes, particularly those with a public policy or public interest component.

### Date of birth: 21 December 1964

VIAC offers mediation practitioners the possibility to present themselves on its website. VIAC reserves the right to publish any presentations submitted and to remove it as the case may be. Parties are free to nominate a mediator of their choice and so is the VIAC Board when appointing a mediator. These presentations do not constitute recommendations but may assist the parties in choosing a mediator willing to conduct proceedings according to the Vienna Mediation Rules. The fact that a mediation practitioner appears on this list, does not authorize this person to use the title "VIAC-mediator".

	I have completed this questionnaire to the above to the best of my knowledge and believe they are
acc	curate.

I hereby consent that the data provided in this questionnaire may be processed for the appointment of mediators and published by VIAC. This includes in particular publication on the website of VIAC as well as use in any presentations, etc. This consent may be withdrawn at any time by contacting VIAC at our general contacts, in particular by email addressed to office@viac.eu. The consequence of any such withdrawal will be that my data will no longer be processed by VIAC. For further information see our privacy statement at <a href="https://www.viac.eu">www.viac.eu</a>.

Date:

12 October 2022



### **PAUL SILLS**

Nationality: New Zealander

Languages: English



Paul Sills is a leading independent international arbitrator and mediator with over 27 years legal experience, often involving multi-parties and complex commercial issues.

Prior to becoming a full time neutral, Paul spent time as a CEO and Director for a number of international businesses including in international freight and transportation where his focus is on energy transition and ESG issues. Paul has also been the Managing Director of an international construction company.

He now specialises in long-term dispute resolution projects including facilitated negotiation, Dispute Avoidance Boards and Investor State mediation.

Paul regularly lectures and publishes on dispute resolution in the UK and internationally. He runs the advanced training for mediators and arbitrators in New Zealand where he was originally based. He has trained at the Harvard Program on Negotiation, focusing on complex and multi-party disputes, particularly those with a public policy or public interest component. Paul's engagements in the energy transition sector include a long-term facilitated negotiation project dealing with solar energy.

Paul has recently been named as one of the change makers in New Zealand's Lawyer's inaugural Most Influential Lawyers list 2021.

His commercial background and unique understanding from a client's and lawyer's perspective means he is well placed to accept appointments in the below sectors.

# **Sector Expertise**

- Marine, Shipping & Superyachts
- Transport & Freight
- Mediation & Disputes Boards
- Construction, Engineering & Infrastructure
- Conflict Avoidance Boards (CABs) & Corporate Diplomacy
- Commercial Dispute Resolution
- Energy & Natural Resources
- Aviation & Aerospace
- Banking, Finance & Fintech
- Sports

## Marine, Shipping & Superyachts

Paul has extensive experience in the marine industry and shipping disputes – from construction disputes through to international ship arrests. This experience ranges from Paul's early career conducting search and rescue missions or Exclusive Economic Zone patrols in the Royal New Zealand Air Force through to his experience in the finer detail of superyacht construction, chartering and finance work. Paul's experience also covers matters such as cargo claims, leasing arrangements and international resource disputes – typically involving fishing rights.

Paul also acted as a receiver for Caterpillar Finance (Asia Pacific) on the receivership and sale of an international superyacht business.

# Transport / Freight

Coupled with his marine practice, Paul has strong interest and experience in the freight and transport sectors. He has been for over a decade now an independent director of New Zealand's largest family-owned freight business – which has domestic freight, logistics and international freight divisions.

This expertise sees Paul regularly asked to advise on strategic planning initiatives for the future direction of transport, both nationally and internationally, including green initiatives.

## Mediation & Dispute Boards

Paul is a highly qualified and experienced commercial and civil mediator who specialises in the resolution of complex multi-party disputes. Paul uses his extensive commercial experience (as director, CEO and company receiver) to assist the parties explore pragmatic, commercial solutions to their disputes.

Paul is active in both traditional one-day mediations (typically litigated disputes) and early facilitated negotiations between commercial parties (whether as mediator or member of a disputes board). Paul has significant first-hand commercial experience of the benefits of early and continuous engagement by either a single mediator or Dispute Board in long-term projects and commercial relationships.

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## Construction, Engineering & Infrastructure

Paul has decades of experience in construction, engineering and infrastructure issues. Paul has also acted as counsel on numerous construction disputes (from superyachts through to high-rise buildings) both in the courts and in arbitration (international and domestic). Paul acted for the receivers on the receivership of Hartner Construction Ltd in 2000 – at that stage the largest construction company failure in New Zealand.

Paul has also mediated numerous multi-party disputes involving construction, engineering and infrastructure issues. Paul sits on the advisory board of one of New Zealand's largest infrastructure companies.

Paul is the chairperson of the Master Builders Association Standards Committee – which investigates, hears and determines all disputes regarding registered Master Builders in New Zealand.

## Conflict Avoidance Boards (CABS) & Corporate Diplomacy

Conflict avoidance techniques and engagements are a specialty of Paul's and where he spends significant time as a dispute resolution practitioner. Paul has designed a number of dispute avoidance processes for businesses and joint ventures where the parties involved have been at various stages of dispute (from early warning signs through to stalemated boards of directors or shareholders).

Paul's experience makes him ideally suited for conflict avoidance and corporate diplomacy engagements that require a long-term engagement and the ability to bring together multiple parties and stakeholders to build and maintain strategic relationships and achieve results that are of mutual benefit to all stakeholders.

## **Commercial Dispute Resolution**

Paul has decades of experience as counsel (predominantly as lead counsel) and more recently as arbitrator in general commercial arbitration matters across a wide range of legal issues and subject matter. That experience is all based in jurisdictions that have adopted the UNCITRAL Model Law – New Zealand, Australia or International (Ad hoc).

Paul's arbitration work is supported by 26 years as counsel at all levels in the New Zealand courts plus appointments in Australia and Fiji. Paul has also worked alongside senior counsel in Hong Kong in an international matter involving publicly listed companies in Hong Kong (and elsewhere) investing in the New Zealand dairy industry.

Paul is a Fellow with CIArb and a number of arbitration institutes worldwide, as well as an arbitration panel member in numerous jurisdictions.

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## Aviation & Aerospace

Paul has a passion for Aviation. In the early stages of his career he was an Orion P3K navigator /tactical coordinator in the Royal New Zealand Airforce. It is where he also experienced the law for the first time, acting as witness on the prosecution of numerous fishing vessels caught fishing illegally inside New Zealand's territorial waters or Exclusive Economic Zone.

Since then, Paul has acted in a wide range of aviation matters from cargo claims through to commercial aircraft accidents and personal injury/fatality claims.

Some specific examples of Paul's aviation experience are highlighted below.

- Paul acted for IATA for a number of years dealing with a wide range of disputes involving international travel and related issues under the Warsaw Convention.
- Acting on a wide range of commercial issues for several airlines including Air New Zealand, Singapore
  Airlines, Ansett Australia and Air Pacific. This work included cargo claims, cartel allegations,
  maintenance and refit issues (including product failure), engineering defects, leasing disputes,
  accidents, solvency events and financing. This work included the Voluntary Administration of Ansett
  Australia in 2001 and the subsequent recapitalisation of Air New Zealand by the New Zealand
  government.
- Paul has also acted for secured creditors on several airline receiverships/insolvencies. This work included the seizing of assets (including leased aircraft) located both domestically and internationally.
- Acting for numerous underwriters both in the general aviation market and for international airlines
  including Air New Zealand, Air Pacific and others. Again, the aviation insurance work undertaken by
  Paul was wide ranging and included representing insured parties at inquests into aviation fatalities.
- Paul's work has included several aviation disasters, both in New Zealand and internationally. Given his
  legal and military aviation experience Paul was accepted as an aviation accident investigation officer in
  New Zealand.

# Banking, Finance & Fintech

Paul has years of experience acting on complex banking and financial disputes as receiver, counsel or mediator. His receivership work includes acting as receiver of a failed finance company following the 2007 GFC. As counsel he acted on the largest joint venture receivership in New Zealand history – between New Zealand based forestry interests and CITIC in China.

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Paul is accustomed to working on matters with complex debt and securitisation issues that need careful analysis, often involving a consortium of banks – both domestic and international – with competing interests or priorities that need to be resolved.

Fintech is a strong interest of Paul's where he is actively engaged in, and publishing on, the use of arbitration and mediation for the resolution of complex Fintech matters involving smart contracts, cryptocurrency and other distributed ledger technology.

### **Sport**

Paul has extensive experience in sports law and has represented individuals at an international level in cycling, squash, motor racing and rugby (including All Blacks).

He is the chairperson of the appeals committee for Netball NZ and was an age group adjudicator for Triathlon NZ. Paul has also lectured in sports law at UNITEC Institute of Technology.

Paul is a panel member for the New Zealand Government Sport and Recreation Complaints and Mediation Service

### **Experience**

#### As Arbitrator /neutral / Counsel

- Acting as arbitrator in a number of arbitrations under the Arbitration Act 1996 (UK).
- Acting as arbitrator in a number of domestic arbitrations under the Arbitration Act 1996 (NZ) regarding commercial contract disputes.
- Acting as arbitrator in a domestic arbitration under the Arbitration Act 1996 (NZ) regarding a family estate dispute.
- Chairperson of the Registered Master Builders Association of New Zealand complaints committee 15 hearings conducted and determinations issued in the last 12 months.
- New Zealand Regional Councils 3 investigations and determinations issued into the conduct of elected officials in the last 12 months.
- Acted as senior counsel in 4 International arbitrations involving disputes over superyacht construction contracts.
- Lead counsel in a superyacht refit dispute in the Melbourne High Court.
- Lead counsel acting for the Fijian Tax Authority in a transfer pricing claim against Fiji Water (estimated damages \$1.6 billion Fijian dollars).
- Lead counsel on numerous disputes for IATA New Zealand and Pacific islands.
- Lead counsel acting for the receivers of Hartner Construction Limited (at the time the largest construction failure in New Zealand).
- Lead counsel acting for the receivers of Carich Training (largest education provider receivership in New Zealand).

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- Junior counsel acting for New Zealand public company in partnership dispute with CITIC (\$2.6 billion).
- Junior counsel acting for Air New Zealand on the collapse of Ansett Australia.
- Junior counsel acting on behalf of Tainui the first Maori land settlement with the New Zealand government value \$170 million.
- Lead and Jr counsel on numerous aviation disasters including loss of Ansett New Zealand Dash-8, Southern Air fatality, Whanganui Aeroworks fatality, Fiji Air fatality, Air New Zealand cargo claims.

#### As Mediator

- Property Joint Venture This matter involved a significant property development joint venture involving three large scale residential developments.
- Government Department and Commercial Supplier This dispute involved a government department who regularly engages with commercial suppliers.
- Shareholders Disputes I have worked on numerous shareholder disputes
- Transborder Public Company Dispute This dispute involved a publicly listed company in New Zealand and a publicly listed company in California.

### **Academic & Professional Qualifications**

- Independent Arbitrator and Mediator.
- Commercial Barrister (since 2004).
- AMINZ Deputy Director of Professional Studies (Mediation).
- AMINZ Deputy Director of Professional Studies (Arbitration).
- Chairman of the Registered Master Builders Association of New Zealand Code of Conduct Committee.
- New Zealand Regional Councils Investigations and determinations on complaints concerning the conduct of elected officials.
- Resolution Institute Determinative Committee.
- Resolution Institute Arbitration Subcommittee.
- Resolution Institute Diversity, Equality and Inclusion Committee.
- Arbitrators and Mediators Institute of New Zealand Mediation, Arbitration and Farm Debt Mediation
  Panels
- Netball New Zealand disciplinary committee Chairperson.
- Ministry of Justice Landlord/Tenant Dispute Scheme Mediation and Arbitration Panels.
- New Zealand Sport and Recreation Complaints & Mediation Service Mediation Panel.
- Maritime Mediation Centre (Athens) Panel member.
- London Maritime Arbitration Association Supporting Member
- Abu Dhabi Global Market (ADGM) Mediation Panel Member.
- Shanghai Arbitration Commission (SHAC) Arbitration Panel member.
- London Maritime Arbitration Association (LMAA) Supporting Member.
- Asian International Arbitration Centre (AIAC) Panel of Arbitrators & Mediators.
- Independent Director.

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#### **Previous:**

- 2020 International Chamber of Commerce (ICC), Mediation Competition Adjudicator (Paris).
- 2019 International Chamber of Commerce (ICC), Mediation Competition Adjudicator (Melbourne).
- 2008 2018: Company Receiver under the New Zealand Receiverships Act 1993.
- 2006 2008: Managing Director & CEO Sensation Yachts Group.
- 1993 2004: Litigation Solicitor.
- 1983 1991: Navigator Royal New Zealand Air Force.
- 2020 Arbitrators & Mediators Institute of New Zealand (AMINZ) Fellowship arbitration.
- 2020 Chartered Institute of Arbitrators (CIArb) Fellowship.
- 2019 Arbitrators & Mediators Institute of New Zealand (AMINZ) Fellowship mediation.
- 2018 Harvard Program on Negotiation Advanced Mediation Course Mediating Complex and Multiparty Disputes.
- 1995 University of Auckland, LLB (Hons).
- 1984 Queens Commission Royal New Zealand Air Force.

## **Professional Associations & Recognitions**

- Chartered Institute of Arbitrators, U.K (CIArb) Fellow.
- Civil and Commercial CMC Mediator.
- Arbitrators and Mediators Institute of New Zealand (AMINZ) Fellow Arbitration & Mediation.
- Distinguished fellow with International Academy of Mediators (IAM)
- Member of the London Court of International Arbitration (LCIA)
- Member of the Dispute Resolution Board Foundation (DRBF)
- Member of International Congress and Convention Association (ICCA)
- Member of Arbitration Ireland
- Member of the International Bar Association (IBA)
- International Academy of Mediators Fellow.
- Resolution Institute Australasia Fellow.
- Prime Disputes London Fellow.
- Malaysian Institute of Arbitrators Fellow.
- Appointed to Maldives International Arbitration Centre List of Arbitrators.
- New Zealand Law Society.

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- New Zealand Bar Association.
- Admitted to practice at the AFIC Court Kazakhstan.
- Previously admitted to practice in Fiji acting on behalf of the Solicitor General.
- 2021 NZ Lawyer Most Influential Lawyer Award (change maker category)
- 2020 New Zealand Law Awards: Mediator of the Year.
- 2020 Prime Dispute "Equality and Diversity Leader Award in Dispute Resolution".
- 2019 Arbitrators and Mediators Institute of New Zealand (AMINZ), Anne Edge Memorial Award for Excellence in Fellowship Examinations.

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- 2019 Arbitrators and Mediators Institute of New Zealand (AMINZ), Fellowship Mediation Prize for Top marks in Written Examinations.
- 2019 New Zealand Awards: Mediator of the Year Finalist.
- 2019 LawFuel New Zealand's 10 Leading Mediators.
- 1995 New Zealand Law Society Bar Examinations, First place in Auckland.
- 1994 New Zealand National Champion University Witness Examination

# Publications, Articles & Thought Leadership

- Author of the country chapter on Arbitration for New Zealand, Lexology 2022
- Assistant Editor at the Kluwer Mediation Blog
- 2021 Lexology Getting the Deal Through (Mediation Edition) New Zealand Chapter.
- Paul Sills 'Cognitive Bias in Mediation' Kluwer Mediation Blog 10 May 2020.
- Paul Sills, 'Cognitive Bias in Ethical Decision making' (2020) 9 JOFOI
   1. <a href="https://www.fsprivatewealth.com.au/article/cognitive-biases-in-ethical-decision-making-158322443">https://www.fsprivatewealth.com.au/article/cognitive-biases-in-ethical-decision-making-158322443</a>
- Legalwise Seminars, (New Zealand & Australia).
- New Zealand Law Society, 'LawTalk', (New Zealand Law Society, 2016 present). Have published a monthly article on ADR in LawTalk since 2016.
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- 2019 Paul Sills, 'Cognitive Bias in Ethical Decision Making' (Presentation for Legalwise Australasia Seminars, June 2019).
- 2018 Paul Sills, 'How to get the Best out of the Opportunity' (Presentation for Lowndes Corporate & Commercial Lawyers, July 2018).
- 2018 Paul Sills, 'Negotiation, Mediation and Dispute Resolution' (Lecture to the University of Auckland Law School, May 2018).
- 2016 Paul Sills, 'Alternative Dispute Resolution' (presentation for the Australian National Mediation Conference).

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• 2014 - Paul Sills, 'Diversity' (presentation for the Australian National Mediation Conference).

# **Client Quotes**

"Very sharp intellectually and gets a very good result for the client – is very good tactically"

Chambers & Partners, UK, 2021